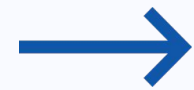




ANNUAL REPORT

2025



think-and-do tank team with over 10 years of experience in advancing digital democracy, innovative economy, and data-driven governance culture through digital technologies.

MISSION:

To build innovation ecosystems for the sustainable development of Ukraine's economy and democracy

Areas of Activity

- 1 Digital democracy and social cohesion**
- 2 Economic development and investment attraction**
- 3 Digital transformation and smart city development**
- 4 European integration**

Key Achievements

1 600+

respondents from business, civil society, and local governments participated in surveys

04

10+

implemented projects

7

analytical studies

20+

national and international partners

30+

partners among businesses and communities in Ukraine

Impact in Numbers

1000+

business representatives participated in surveys

1 936

businesses are already registered on the E-catalog platform

500+

communities are ready to transition to data-driven governance — we have laid the foundation for systemic transformation of municipal governance in Ukraine

500+

communities and businesses received training and mentoring on European integration, economic development, and digital transformation

100+

veterans and veteran organizations participated in the service delivery research

500+

communities participated in surveys on participatory democracy and defense expenditures

How We Grew in 2025

↑ **30%**

increase in
implemented projects



↑ **30%**

growth in
beneficiary reach

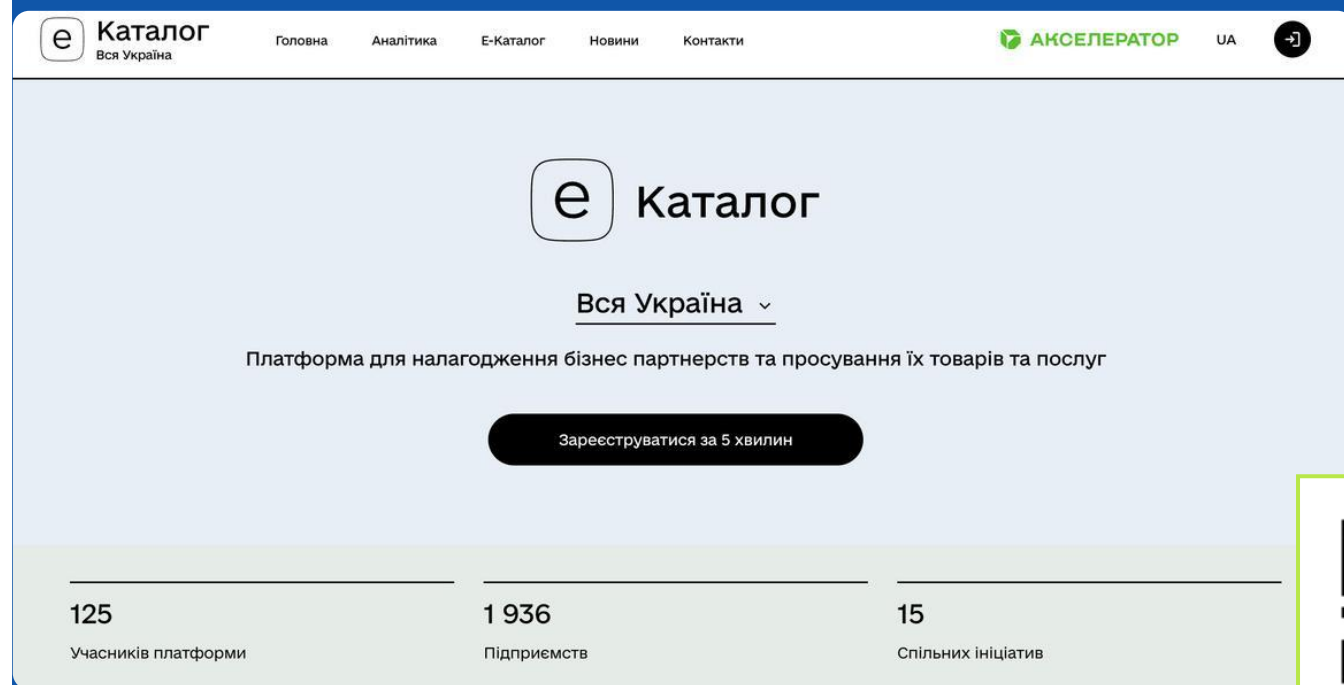


↑ **25%**

expansion of the
partner network

E-catalog platform implemented

marketing platform for MSMEs: promotion of products/services, search for partners and customers, entry into new markets, brand development (used by almost 2,000 businesses)



ekatalog.cid.center

An innovative tool "Digital Community Profile" has been developed

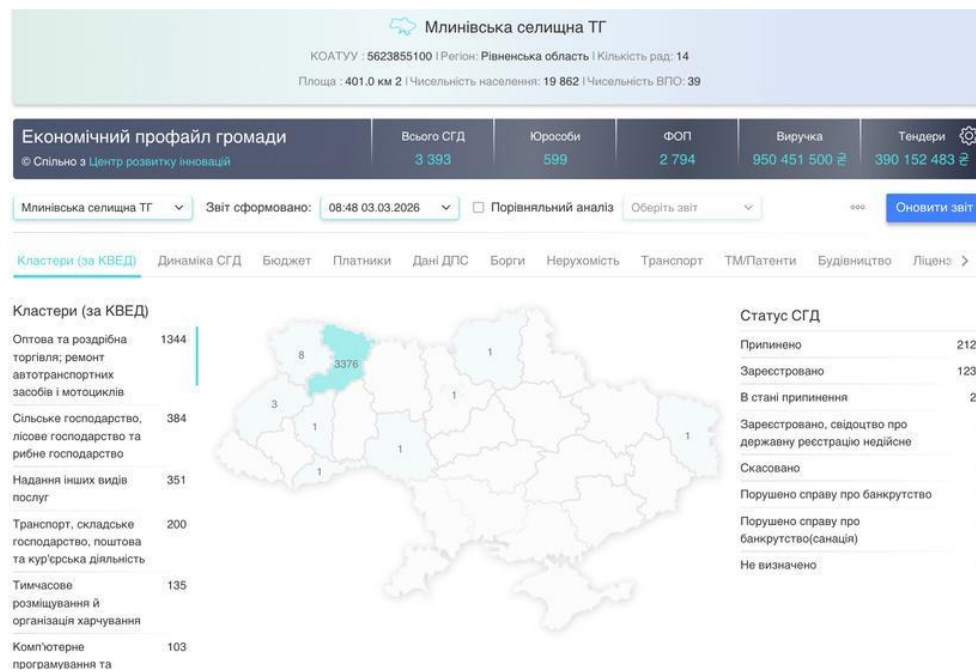
for systematic work with data, management decisions and communication with donors and investors



eprofile.cid.center

Economic profile

an active data and analytics tool about the economy, assets, finances of a community, region, business sector/cluster



vkursi.pro/hromada



Analysis of potential clusters was conducted

for Kyiv, Odessa, Kharkiv and Vinnytsia regions

Based on statistical data, in-depth interviews and consultations with business representatives, it was possible to identify industries that have the potential to become drivers of smart specialization and economic growth in the regions.



Initiative for the recovery of the Ukrainian economy

The Innovation Development Center, the Office for Entrepreneurship and Export Development, the national project Action. Business, together with Advanter Group, launched the Initiative for the Restoration of the Economy, Development of Entrepreneurship and Export of Ukraine.

waves of surveys of businesses, TGs, OVAs regarding their assessments of the state and needs of businesses, the dynamics of entrepreneurship development, business climate, etc. The average number of respondents is 700-1000 business owners and CEOs

23

09

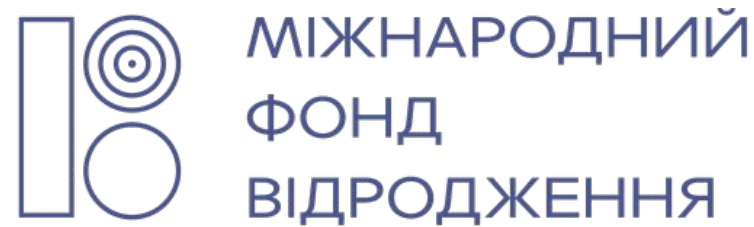
People's Agenda: Special Project on e-Democracy in Ukraine ²⁰²⁵

Goal: To strengthen citizens' participation and influence in decision-making processes through e-democracy tools by regularly analyzing public requests, improving digital tools and mechanisms for interaction between authorities and citizens.

Co-founders of the EDIH consortium

became part of the EDIH consortium - responsible for the digitalization of communities and regions

Partners in institutional development of the organization



- ✓ Launch of an internship program in the areas of analytics and international cooperation
- ✓ Development of new and improvement of existing organizational policies
- ✓ Development and implementation of the OKR (Objectives and Key Results) system
- ✓ Improvement of communication and fundraising strategies
- ✓ Team Strategy Sessions
- ✓ Organizational Rebranding
- ✓ Promoting Professional Development and Team Training
- ✓ A Series of Individual and Collaborative Team Development Consultations
- ✓ Training for the first aid team
- ✓ Regular information on the security situation in each region of the country (analytical and statistical data)

Research and analytics

Defense Expenditures

Goal:

To analyze how local governments support the Armed Forces and address the consequences of military aggression in communities using local budget funds.

200+

communities participated in the survey



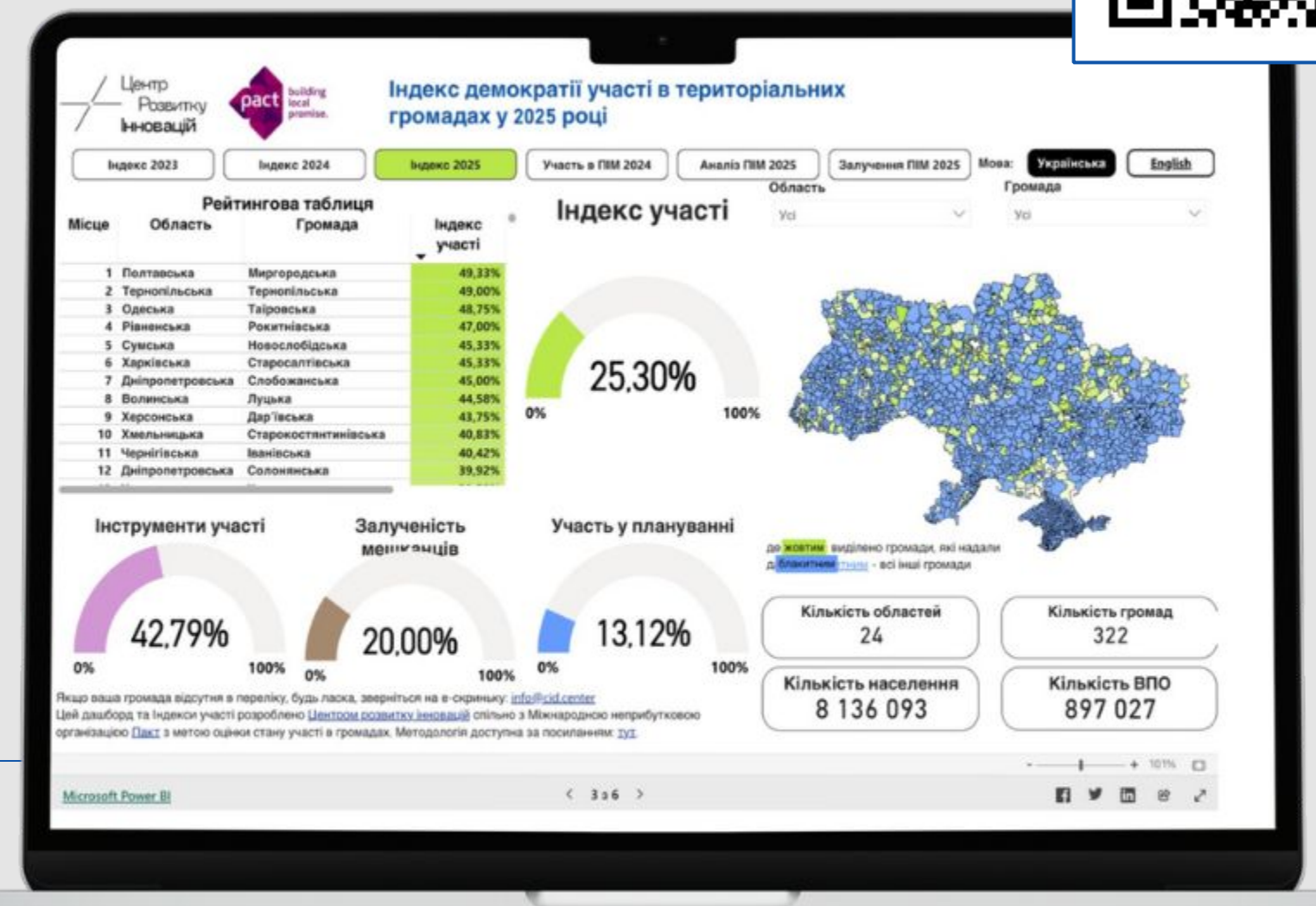
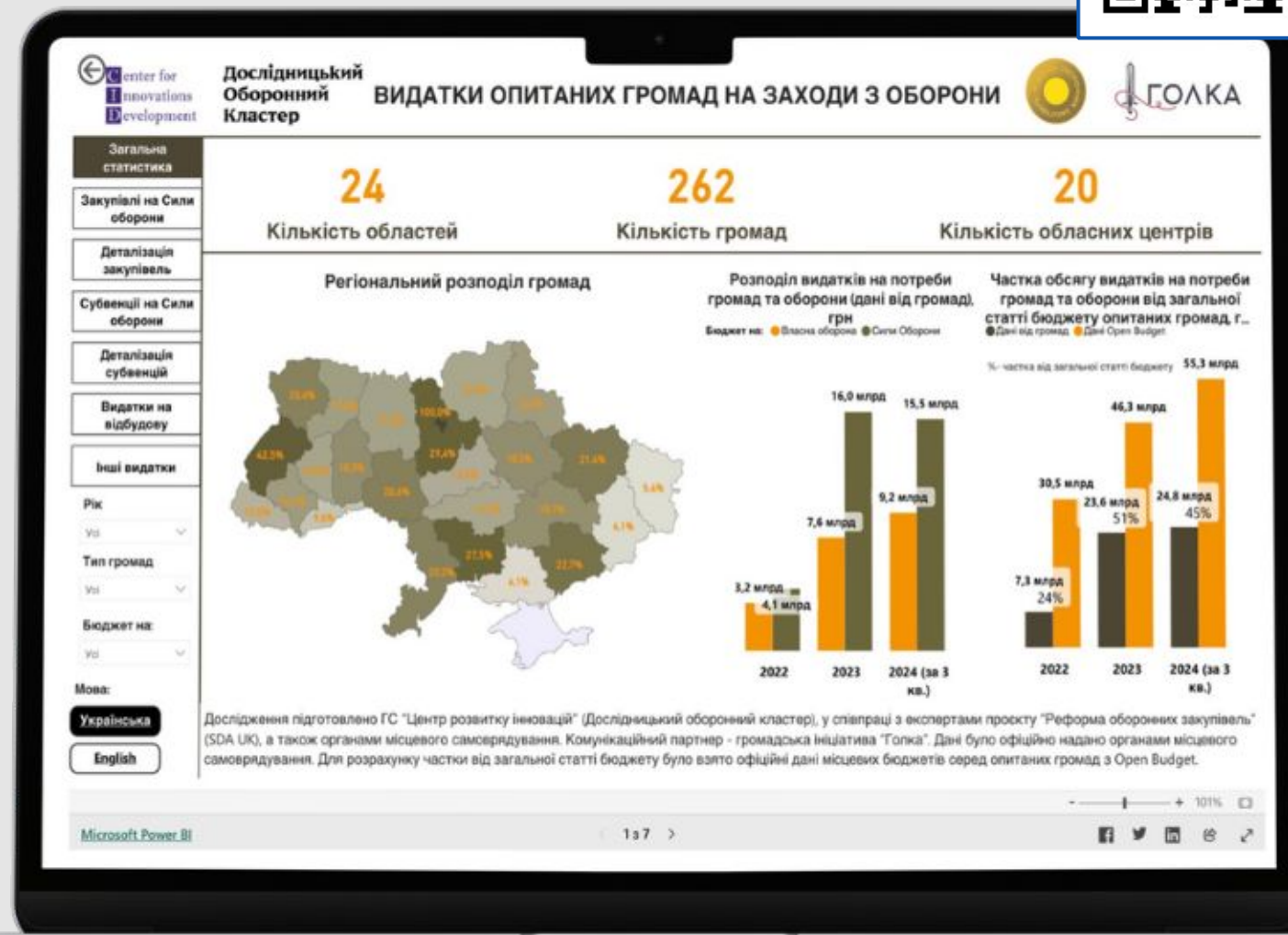
Participatory Democracy Index

Goal:

To assess the level of citizen engagement in recovery and development processes within territorial communities.

600+

communities participated in the survey



Analysis of petitions to the President of Ukraine

together with:

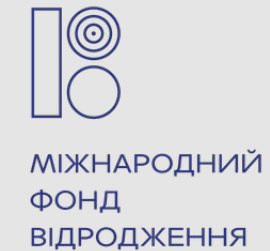


The following elements were included in the analysis:

- texts of petitions;
- dates of their publication;
- number of votes;
- status of consideration;
- presence or absence of a response from the President;
- list of persons who supported the petition, indicating the date of signing.

Index of assessment of the effectiveness of public institutions

with the support of:



Дослідницький
Оборонний
Кластер



The idea of the “Index” is to create a tool for the most objective regular determination of stakeholders’ (primarily society’s) assessment of the effectiveness of specific state institutions in performing their functions in various areas of state governance.

Study on the Provision of Local (Municipal) Services for Demobilized War Veterans by Territorial Communities

100+

veterans and veteran organizations participated in the study

**Geography:
territorial communities of Zhytomyr and Vinnytsia regions**

Study on the State and Needs of Small and Medium-Sized Enterprises

700+

respondents — business owners and CEOs

Objective:

To develop an objective picture of the current state of Ukrainian entrepreneurship

Program

FORWARD

Development of institutional capacity of communities in establishing international partnerships and implementing projects

April 01 - 09, 2026

In less than one week, more than 600 applicants joined the program

Memorandums have been concluded with



Center of Excellence at the Ministry of Defense of Ukraine

Kyiv Regional Military Administration

Association of Employers' Organizations of Odessa Region

Participants in international consortia and networks

2025



The project supports Ukrainian communities in participatory decision-making related to the restoration of housing and infrastructure destroyed as a result of the Russian war against Ukraine.

Global Center for Participatory Democracy – direct participation of community members in making political decisions that affect their lives.

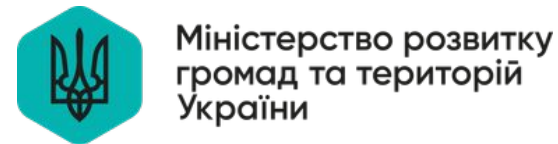
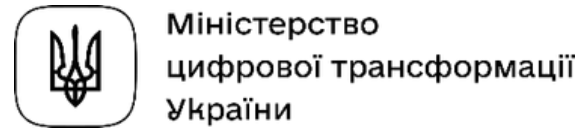


Uniting Ukrainian clusters, scientific institutions and innovative companies to implement digital transformations.



A project working with six Eastern Partnership countries (Armenia, Azerbaijan, Belarus, Georgia, Moldova and Ukraine) to strengthen the role and capacity of civil society organizations and activists.





Partnes

Public activity and communication

7,6 thousand+
followers on
social networks

100 000+
coverage on
information
resources

30+
publications in
the media

70+
events held

20+
international
and national
events as
speakers

Participation in international events

2025



Ukraine Recovery Conference 2025, held in Rome



International exhibition and conference ReBuild Ukraine, held in Warsaw (Poland)



Visit to Tartu (Estonia) as part of the Bridge Project



TSUP conference at the Ukrainian Research Institute, Harvard University

Goals 2026:

2025

Strengthen leadership in digital democracy and data-driven governance

Ensure the organization's institutional sustainability

Increase the capacity of public authorities to make data-driven decisions

Promote European integration and the development of an innovative economy

Our contacts

Welcome for cooperation!



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info@cid.center

We turn innovative ideas into effective and sustainable projects!